

# Audit of the implementation of the recommendations from the external report on Air2030

## armasuisse

### Key facts

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The Air2030 programme consists of four projects: new fighter aircraft, a new long-range ground-based air defence system, a new air traffic control system, and the maintenance, partial replacement and functional expansion of the radar systems. The clients are the Air Force and the Armed Forces Staff. The programme has a budget of over CHF 8 billion and is being managed by armasuisse. The main focus of the programme was previously on procurement. At the time of the audit, the projects were in the implementation or roll-out phase.

In November 2022, the Head of the Federal Department of Defence, Civil Protection and Sport (DDPS) commissioned an external review of the committees and project organisation for the Air2030 programme. The resulting report by PwC dated 26 April 2023 contains 22 recommendations.<sup>1</sup> armasuisse published this report on 13 November 2023. On 5 June 2023 the Head of the DDPS asked the Defence Group and armasuisse to review the recommendations and to draw up an initial report and a proposal for how to proceed by the end of September 2023.

The aim of this audit was to establish whether the recommendations in the PwC report are being addressed effectively with adequate measures and implemented in a timely manner.

With the formation of a new programme organisation and the reappointment of key positions as of 1 January 2024, the DDPS has complied with the most important and fundamental recommendations.

#### **The implementation plan for the recommendations is still outstanding**

The audit took place around seven months after PwC had finalised the report. At this point in time, the DDPS had implemented four of the main measures and initiated two. Another 16 recommendations had not yet been started at the time of the audit. However, the newly appointed programme manager aims to implement the majority of the recommendations by mid-2024.

#### **There is still no implementation plan for all recommendations**

The Head of the DDPS has ordered a review of the recommendations, although no specific action plan has yet been drawn up. There is a proposal on how to proceed from armasuisse and a letter from the Defence Group, both of which deal with the implementation of the recommendations regarding the organisation. The General Secretariat planned to ascertain the implementation status in the first quarter of 2024.

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<sup>1</sup> The PwC Air2030 report "Review of the management of the Air2030 programme" of 26 April 2023 is available at <https://www.admin.ch/gov/de/start/dokumentation/medienmitteilungen.msg-id-98569.html>.

The Defence Group needs to draw up an implementation plan that is suitable for steering the controlling and management cycles.

**External support services will only be available from March 2024**

armasuisse issued calls for tenders for the services "Legal advice for GS-DDPS" and "external quality and risk management (QRM) for the Air2030 programme" in October and November 2023 respectively. This means that the programme with its new organisation is unlikely to have the required support before March 2024. However, the resulting risks appear to be negligible.

**Original text in German**